

ANNUAL REPORT

2016–2017



REROC

RIVERINA EASTERN REGIONAL
ORGANISATION OF COUNCILS

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REROC Chairman's report

It gives me much pleasure to present my first Chairman's report, being for the 2016/17 year.

In what has been a frightfully busy 12 months, REROC has continued to witness much significant restructure, with the Amalgamations issue (hopefully) sorted. The REROC Executive, Board and staff congratulate all those that have served on the previous councils, and also those that are now elected as Mayors, Deputy Mayors and councillors to the Cootamundra-Gundagai and Snowy Valleys councils, who will work to ensure these new entities are successful and continue serving their respective communities.

As a result of the confirmed merged entities REROC now has nine General Purpose council members and two County Council members. We are proud to have you all as part of our REROC "family".

This year also saw our past, long-serving Chairman, Mr Paul Braybrooks OAM formally stand down from the Executive. We warmly thank him for his continued service, as the then Administrator's representative on REROC.

REROC has again immersed itself in a multitude of issues this year. For much of the year we awaited the outcome of the Joint Organisations (JOs) initiative. Senior executives from the Office of Local Government (OLG) met with the Board at our December meeting, to brief us on where the JO situation was up to. Since that time, we are hoping that there may have been a slight change for the desire to force JOs on all local government areas.

As Member Councils are aware, the Board were most enthusiastic to be one of the five pilot JOs. However, after the review process, we came to the realisation JOs were not necessary for us to resource share and work with/lobby the various levels of Government. The REROC Executive have lobbied extensively on your behalf directly to the NSW Deputy Premier, the Hon. John Barilaro MP, and the Minister for Local Government, the Hon. Gabrielle Upton MP, informing them of our unanimous position, which is that our membership believe REROC's current structure serves us more than adequately. JOs should not be forced on any council, unless they firmly believe it can assist them to better deliver services to their respective communities.

We have continued lobbying the NSW Government regarding the unfair, continuous increases in Rural Fire Service (RFS) costs to Councils. This has included representations to NSW Emergency Service Minister, the Hon. Troy Grant MP among other senior bureaucrats.

Following the release of the 2017/18 rate peg late last year, the Executive and Board resolved to take an in-depth look into the formula used to determine the Local Government Cost Index. The Index underpins the rate peg. The Chief Executive Officer, Mrs Julie Briggs, has put in a tremendous amount of time analysing the various determining factors used by IPART to come to their ridiculously low maximum rate peg increases. The CEO and I met with two senior IPART officers in Sydney, to discuss the issues face to face. This 'battle' continues, and I thank the Board and the CEO for continuing to have the courage to pursue this issue with IPART as we try to ensure that the rate peg actually meets the increased costs of doing business as a council.

The REROC Board and staff meet with the Hon Fiona Nash at the June Board meeting.





Left: REROC Chairman, Cr Rick Firman OAM and CEO Julie Briggs met the Premier in Wagga Wagga in March. Centre: Former Member for Cootamundra, Hon Katrina Hodgkinson MP and Cr Rick Firman OAM at the opening of the Junee CRC last September. Right: Member for Albury, Greg Aplin MP, Parliamentary Secretary for Southern NSW, Hon Bronnie Taylor, MLC and Cr Rick Firman OAM at the launch of the 2016 Regional Freight Transport Plan.

The NSW Government's decision to introduce a Container Deposit Scheme (CDS) is good news for local government. REROC, along with most other councils in the State and the LGNSW, has been lobbying for a CDS for over a decade. The Scheme will commence in December 2017 and we have had extensive involvement with the EPA throughout the consultation period for the design of the Scheme.

We have continuously lobbied for road funding, particularly the NDRRA and the funding for rain affected roads from last year. This also included representations made to both Federal and State Ministers. We continue 'beating the drum', particularly in relation to NDRRA funding for the 2016 flood where the Funding Guidelines have resulted in unprecedented delays in getting the works underway.

The inaugural Councillor Professional Development Workshop was held by REROC in Wagga Wagga in early April. This was attended by 23 mayors, deputy mayors and councillors from across the REROC Region. Well done to the Steering Committee that put together the program and training materials, to the General Managers who presented on the day and to our CEO, Mrs Briggs and former Chairman Mr Braybrooks, who also gave presentations. We look forward to hosting more of these in the coming months.

One of the more exciting achievements was the official opening of 11 Community Recycling Centres across our region, to collect low toxic waste. We launched a regional advertising campaign to promote the new service using TV, radio and print media. The Board and staff are pleased with the positive feedback we are receiving. A special thank you to our CEO, Mrs Briggs and Waste Forum Co-ordinator, Tracey Cornell (the shed and fork lift Queens...) and council staff for their efforts in ensuring this project happened without a hitch.

Member Councils are continuing to enjoy the success of our free e-waste collection – the only one still operating in regional NSW, where Councils are not required to contribute any funding. We average between 10-15 tonnes of e-waste each month, which is processed locally by Kurrajong Recyclers. Our partnership with MRI-PSO, an Approved Administrator for the NCTRS has proved to be a great result for all concerned. We have however, continued to lobby for a regional target for the Scheme, because we are concerned that there is no requirement for Liable Parties to collect waste from regional areas.

We responded to community requests to reduce plastic bag usage in the Region by distributing some 12,500 reusable shopping bags during May and June this year. The REROC-branded bags were distributed through supermarkets, customers were asked to reuse the bags instead of using plastic ones, from all reports, this has also gone very well.

We took a very active role in the development of the Riverina-Murray Regional Plan, which was released in March. We contributed heavily to its many iterations including asking for a name change from Murrumbidgee-Murray to Riverina-Murray. We are now working with the Department of Planning & Environment on the implementation of the Plan.

We worked collaboratively with Central NSW Councils, RAMROC & CBRJO on the development of the potentially exciting Southern Lights project. This project aims to introduce LED street lighting with smart control technology across southern NSW.

The Chief Executive and I met with the NSW Regional Infrastructure Coordinator, Lt. General Ken Gillespie AC, DSC, CSM and Executive Officer, Mr Don Murray about the various infrastructure needs in our REROC region. At those meetings we continued to promote our Regional Freight Transport Plan, which further demonstrated the

true value of Councils working together! We were very pleased to receive a NSW Fixing Country Roads grant of \$208,000 to assess 26 bridges and culverts across five REROC LGAs, to determine their suitability for HML vehicle traffic. A direct outcome of the Transport Plan.

We developed and launched the *Recycle Night? Recycle Right! Campaign*, which focused on encouraging the reduction of contamination in kerbside recycling by emphasising the impact it has on the people who work with the waste. The creative work was done by local people Ms Cristy Houghton from Embarketing and Ms Jackie Cooper from Jack of Hearts. The impact of the campaign has been significant with local MRFs reporting a decrease in the level of contamination and increased awareness of their operations. This is great news and further, a most touching TV ad campaign. Well done to all involved!

Our *Mapped Out* and *No Time to Waste* conferences were again a great success, attracting participants from across southern NSW and northern Victoria. The conferences provide council staff with focused, professional development opportunities that are reasonably priced and local. I was very impressed by the presenters and thank all those involved in the organisation of both conferences.

Congratulations also to all those involved in the *Take Charge Regional Youth Leadership Forum*, which focuses on encouraging young people to take on leadership roles in their communities. This is a very worthwhile event, and I encourage the Board to please make time and attend next year!

We were very pleased to receive a \$20,000 Grant from the NSW Regional Communities Fund, to further progress the *Take Charge & Volunteer* website. We've engaged Ms Kate Hardy on a part-time basis, to carry

out the role of managing this project. A particular thank you to the Hon. Bronnie Taylor MLC, who lobbied hard for this grant, which is most appreciated. The funding, which will be matched by REROC, will allow us to focus on the development of this great initiative.

Our professional officer groups have again continued to meet throughout the year. We have the Planning Group Committee, the Water & Waste Water Technical Committee, the Infrastructure/Engineers Group, Riverina Spatial Information Group, the Workforce Development Sub-Committee, the Youth & Community Development Network and REROC Waste Forum. They each meet either bi-monthly or quarterly. These Groups are vital to the professional development of council staff as well as providing a platform for the development and implementation of REROC projects. The Executive, Board and staff thanks everyone who attended the meetings and freely gave of their expertise for the benefit of all.

This year the Chief Executive and I introduced a visiting programme to our Member Councils, to simply 'get back to basics'. The purpose of the visits is to talk to councillors and staff about what REROC does and how councillors can become involved. I thank the Member Councils who have hosted us thus far, which include, Bland, Temora, and Junee Shires. We are to confirm new dates with Wagga Wagga City, Greater Hume and Lockhart Councils. It is very important that we engage with councillors, to ensure they are fully aware of the great work REROC does, and the value for money it provides. I would ask any Member Council that we have not yet visited, to please speak to the CEO, to arrange a suitable time.

We have worked at increasing our engagement with Federal and State politicians. We were pleased to have hosted the Federal Minister for Regional Development,

REROC CEO, Julie Briggs, REROC Chairman Cr Rick Firman OAM, Tony Donoghue meeting with the Deputy Premier Hon John Barilaro and Former Member for Cootamundra, Hon Katrina Hodgkinson.



Regional Communications and Local Government, Senator the Hon. Fiona Nash at the June Board meeting. Senator Nash addressed the Board and stayed on for lunch and discussions with Board members. We also enjoyed hosting the NSW Opposition's Local Government spokesman, the Hon. Peter Primrose MLC. Mr Primrose seemed very frank and genuine in his desire to assist strengthening our much loved local government sector, in rural and regional NSW. Member for Albury, Greg Alpin and the Parliamentary Secretary for Southern NSW, the Hon Bronnie Taylor also attended Board meetings.

We have met with the Premier, Hon Gladys Berjiklian, the Deputy Premier, Hon John Barilaro, the Minister for Local Government, Hon Gabrielle Upton, the Minister for Emergency Services, Hon. Troy Grant, as well as our local members the Hon. Michael McCormack MP, the Hon. Katrina Hodgkinson (Ret'd), Mr Daryl Maguire MP, Mr Greg Aplin MP, together with Upper House MLCs, the Hon. Bronnie Taylor and the Hon. Mike Veitch. We particularly thank our local members for the efforts and representations they have made on our behalf. It is important we continue to build on our Government relationships, likewise, to ensure we make appropriate contact with our Opposition benches, from time to time.

This is an overall 'snap shot' of the very busy programme that REROC undertakes. On reflection, there is a great deal which has been achieved because we have made the choice to work together, and every REROC board member, Member Council and our staff can be justifiably proud.

I particularly thank the members of the REROC Executive team Cr Neil Smith, Cr Tony Lord, Cr Greg Conkey OAM, Cr Rodger Schirmer, Steve Pinnuck, Tony Donoghue, Paul Braybrooks OAM, Bob Stewart and Ken Trethewey. Due to the Administrators having delegates, and various retirements etc, the Executive team have been

a little low on consistent numbers, however, this will change from now on. The Executive meets each month, to consider and tease out matters for the Board's consideration. It is an extra commitment and I thank all the Executive members for the time they take from their busy schedules and for their valuable contributions.

A sincere thank you to our Treasurer, Mr Tony Donoghue, General Manager of Coolamon Shire and his "assistant" Mrs Courtney Armstrong, your efforts have been exceptional, and our finances couldn't be in better hands. The entire Board and membership of REROC are most appreciative.

The REROC Board formally acknowledges our dedicated and respected Chief Executive Officer, Mrs Julie Briggs. Mrs Briggs is a crucial part of REROC's obvious success and I know we all appreciate what she does. The Board also acknowledges our wonderful staff, thank you to Mrs Tracey Cornell, Miss Claire Donoghue and Mrs Kate Hardy. You also have important roles, and the Board is most grateful for all you do to ultimately strengthen our Organisation and the communities our Member Councils represent.

To conclude, the final thanks is extended to the Members of the REROC Board. I thank you very much for electing me as your Chairman for the past twelve months. It has been a real privilege and I have enjoyed the role enormously, and am continuing to learn a great deal. I really enjoy the many and varied roles REROC plays – all with the ultimate goal of enhancing and strengthening the communities we proudly represent.

Thank you very much,

Cr. Rick Firman, OAM

October 2017

Cr Max Day OAM and Peter Veneris, General Manager from Lockhart Shire participate in the April Board meeting.



Speaking out

The advocacy and lobbying that REROC delivers on behalf of its Member Councils is a very important aspect of the work the ROC does. There is no question that REROC speaking on behalf of all its Member Councils can be far more influential than councils speaking individually. Joint lobbying and advocacy recognises that councils across our Region share the same concerns and issues; when these are expressed with a single voice our arguments are more robust and carry more weight.

REROC again tackled a wide number of issues this year meeting with State and Federal politicians wherever possible to further our stance.

Joint Organisations

In 2015 REROC participated in the pilot for the proposed Joint Organisation model working closely with the OLG and the other four Pilot organisations, meeting regularly, reviewing progress and providing input into the developing JO structure.

It was expected that the legislation for the JOs would be introduced into Parliament in February of 2017, however delays ensued and as a consequence the start date was pushed back. REROC's experience as a pilot organisation led to the Board concluding that the JO structure was unlikely to provide any benefits to the ROC that it did not already enjoy. REROC, as an incorporated association can enter into contracts in its own right, one of the main benefits of the new JO entity for ROCs that operate as Section 355 Committees. In addition, draft budgets prepared by REROC showed that it was likely the JO would cost Member Councils more in membership fees.



Hon. Gabrielle Upton MP, Minister for Local Government and Cr Rick Firman OAM, meet to discuss Joint Organisations and other issues.

Consequently, REROC has advocated strongly for councils to be given the choice as to whether they adopt the JO structure for their regional organisations or keep the current structures in place. In addition we have also strongly suggested that as an alternative to the JO structure the NSW incorporated associations' structure would provide the same outcomes, with the added benefit of using existing State legislation. The important outcome is to ensure that whatever structure a group of councils adopts for its regional organisation that the member councils are able to access T-Corp finance.

Rate Pegging and the Local Government Cost Index

REROC Member Councils once again expressed their dismay late last year that the annual rate peg of 1.5% would not meet rising costs. It had been expected that the move in 2010 to IPART setting the rate peg would provide councils with rate rises that realistically reflected the cost of doing business. However, councils were continuing to express their frustration that the IPART generated rate peg was producing a result that was not financially sustainable.

REROC undertook research into the issue, specifically looking at the Local Government Cost Index (LGCI). The LGCI is used by IPART as the basis for setting the annual rate peg. The LGCI is determined by taking a basket of goods and services that are used by councils and attributing a percentage to each one that is based on the contribution the good or service makes to council expenditure. IPART then determines the amount by which each of the goods and services has increased in the previous year by using an established Index. IPART then multiplies the amount of the increase (or decrease) by the percentage of expenditure to calculate the total percentage increase.

It is vitally important that the underlying indexes that are used to determine price increases for a good or service accurately reflect the real costs of council operations. Small percentage points count, particularly in areas where there are large expenditures like employment benefits and on-costs.

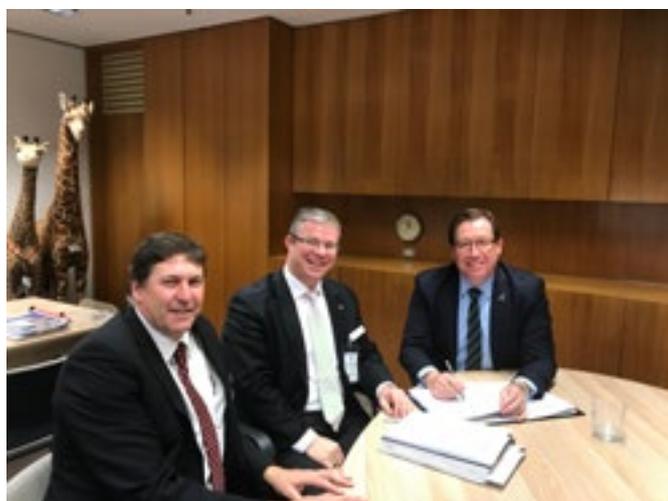
REROC Member Councils were very concerned to find that IPART did not use the Local Government Award wage increase to determine the cost increase in wages, choosing instead to use the NSW Public Service Wage Price Index. We were further concerned to find that IPART used CPI as the Index for determining the increase in electricity costs for councils. The failure to use the Award to determine increases in wages is of particular concern because they represent over 40% of council expenditure. The use of CPI for electricity is also a major concern because electricity has increased well above CPI over the last 5 years.

REROC has met with IPART twice to discuss the issues and also with the Minister for Local Government's Policy Officer. We have also raised the problems with our colleagues in the other ROCs in southern NSW with a view to mounting a joint advocacy campaign to have IPART adopt Indexes that reflect the true cost of doing business.

National Disaster Relief and Recovery Arrangements (NDRRA) Implementation Issues

The 2016 floods caused enormous damage to the roads in our Region. Many of our councils were fortunate enough to receive Federal funding through the NDRRA to repair the roads. The funding is channelled through the State Government's Emergency Services Office, with direct supervision of the works being undertaken by the RMS.

A combination of the Federal Government Guidelines for the funding and the State Government's interpretation of them has unfortunately resulted in a perverse outcome whereby it has taken far too long to complete the road repairs. Councils are not permitted to work on the NDRRA-funded road repairs, unless the work is undertaken as overtime, consequently councils are forced to use contractors to undertake the work. If councils do undertake the work without the appropriate approval from the State then the council cannot claim NDRRA funding.



Tony Donoghue, Coolamon Shire GM, Cr Rick Firman OAM, REROC Chairman meet with Hon Troy Grant, Minister for Emergency Services about the NDRRA funding guidelines.

REROC has been strongly advocating for a more flexible approach to the funding which would allow councils to undertake the works where they provide a more efficient and effective outcome. Current arrangements mean that where a council is undertaking planned road works and workers reach a section of road that is subject to NDRRA the council is required to stop work and then re-start on the other side of the damage. If the council undertakes the work then it cannot access the NDRRA funding to pay for it.

Councils across western NSW have also been reporting difficulties in getting contractors to undertake the work which is further exacerbating the problem. We took the issue up with Senator Nash when she attended the June REROC Board meeting. The Senator indicated that she was open to making changes to allow councils to do the work, the State has also indicated the same, however these changes will not alter the way the 2016 funding is delivered.

We are continuing to advocate for a more pragmatic approach that will result in the 2016 road repairs being undertaken in a timelier fashion and will continue to lobby for change.

NSW Container Deposit Scheme

REROC took an active role in the design of the Scheme attending numerous consultations, participating in the EPA's Local Government Advisory Group and responding to draft guidelines and Discussion Papers. REROC has been advocating for the introduction of the Scheme, as have many others, for over a decade and Member Councils are extremely pleased that the Scheme will commence on 1 December 2017.

REROC wanted to ensure that the final delivery model would result in an accessible and affordable service for the communities our Member Councils represent. It was also important that the challenges faced by remote rural communities in relation to low market numbers and the tyranny of distance were also factored into the delivery model. We believe that the decision by the EPA to have one Network Operator for each of the 5 country zones, a position advocated by REROC, will help ensure that even the smallest communities will be adequately serviced.

Public Lighting Code

REROC has continued to participate in a Working Group put together by the Department of Industry to review the NSW Public Lighting Code.

The Code sets the performance requirements by which Essential Energy and other street lighting providers must adhere to. Over the last year we have provided input into the development of the new Code, which we are advocating should become mandatory. It was hoped that the final version would be out for discussion by mid-year but unfortunately progress has been delayed.

The Code is the only avenue by which councils can hold Essential Energy to account in relation to the undertakings it gives the Australian Energy Regulator about public lighting services. Therefore, it is extremely important that we get a Code that is enforceable.

National Television and Computer Recycling Scheme

We continue to lobby for changes to the National Television and Computer Recycling Scheme (NTCRS) to ensure that rural and regional communities have fair and reasonable access to free disposal of their ewaste.



Cr Rick Firman OAM, REROC Chairman and Cr Greg Conkey OAM, Mayor of Wagga Wagga with Senator Hon Fiona Nash at the June REROC Board meeting.

The reality for rural and regional communities is that the NTCRS legislation only requires that suppliers provide a collection within 150 kms of communities with a population of less than 10,000 people at least once a year. This means that a service based in Wagga Wagga would be sufficient to meet most of the REROC Region's needs. However, key to the legislation is that while a collection is required, suppliers do not need to actually collect any items. REROC is lobbying to have the legislation changed so that the service providers must collect a percentage of their ewaste from regional areas.

Rural Fire Service

REROC Member Councils continue to be concerned about the rising costs of the Rural Fire Service (RFS) and this year further concerns were raised with the introduction of a new funding methodology. The new approach initiated by the RFS will see councils have much less say in the services and equipment that they pay for, with the RFS taking a whole of State approach to its expenditure and then dividing the cost across the councils.

Our Member Councils are concerned that the unimpeded cost increases are unsustainable as they do not match the rate pegging constraints councils face. We will continue to lobby on this important issue.

Regional Infrastructure Co-ordinator Consultations

We have met several times with the NSW Regional Infrastructure Co-ordinator, Lieutenant General Ken Gillespie AC DSC CSM and Executive Officer, Don Murray. Appointed to the position in March 2017, Lt. General Gillespie will advise the Government on how to deliver, in the most efficient and effective way, key local infrastructure projects with a focus on the regions. The significant funding that has been directed to the regions for infrastructure mean that it is important that the Regional Infrastructure Co-ordination team is aware of the projects that are of significance to this Region.

Meeting with State and Federal Members of Parliament

REROC ramped-up its engagement with its State and Federal Members and Ministers of Parliament this year. While we have continued to prepare and lodge submissions and correspondence on issues of importance we have also tried to secure meetings with Ministers and local members to present our issues.

The Board is committed to increased engagement at this level, as REROC believes that it is only by presenting our concerns first-hand that we can truly ensure that those that represent us in Parliament will understand the depth and breadth of our concerns.

Workforce development

REROC continues to deliver projects that support workforce development. The *No Time to Waste* and *Mapped Out* Conferences are highly regarded industry specific conferences that offer our Member Councils professional development opportunities. The inaugural Local Government Energy and Innovation Forum offered local government the opportunity to consider innovative responses and solutions to energy management in the public sector. The first Councillor Professional Development workshop was held in April 2017 which increased the development opportunities for our elected members.

Conferences and Workshops

No Time to Waste

This Conference was established by REROC in 2010 to specifically address the challenges faced in delivering waste management and resource recovery solutions in regional and rural locations. The speakers and topics are identified by members of the REROC Waste Forum and are of particular interest to local government. We encourage speakers to provide examples of projects that are based in rural and regional areas, which can be replicated.

The 2017 Conference was held at the Rules Club in Wagga Wagga on Wednesday 7 June, the new venue was very well received. 70 people attended the Conference which was once again sponsored by the NSW EPA. The Trade Show area was again completely booked out. It is always a popular addition to the Conference as it allows attendees the opportunity to talk directly to suppliers and to find out the latest in new technology and services in waste management and resource recovery.

Gayle Sloan, CEO of the Waste Management Association of Australia, presented on the future directions for waste management and resource recovery in NSW. Simone Thomas from the NSW EPA updated attendees on the grants available for Local Government. Julie Briggs from REROC and Tony Donoghue from Coolamon Shire Council presented on the work that REROC has undertaken in preparing for the NSW Container Deposit Scheme. Julie and Tony outlined REROC's visit to South Australia to see the CDS in action as well as the preparation that our Member Councils are making for the introduction of the Scheme.

Other speakers came from across NSW and interstate:

- Justin Jones from Just Waste Consulting, spoke about the Coolamon Shire Organics' Case Study. The Study was commissioned by REROC to document how Coolamon Shire Council had successfully introduced a kerbside organics collection into their community.
- Val Southam from Keep NSW Beautiful, spoke about the different programs that Keep NSW Beautiful are involved in.
- Amanda Kane from the NSW EPA, introduced the EPA's new online organic industry training course.
- Jade Barnaby from Tyre Stewardship Australia, spoke about product stewardship for tyres.
- Jonathan Beckett from Wright Corporate Strategy, presented on RAMROC Murray Waste Groups' recent True Cost of Landfilling study
- Leisha Deguara from Local Government NSW, talked about her position and the work that LGNSW is undertaking in the waste sector.
- Scott Howie from Eastern Riverina Arts, presented on REROC's Talking Trash program which encourages high school students to think about reuse, recycling and sustainability.
- John Craig from RAMROC Riverina Waste Group, spoke about the Group's recent successful plastic bag project in Narrandera Shire.

Speaker presentations from the Conference can be downloaded from the REROC Waste Forum website.

Mapped Out

The annual *Mapped Out* Conference showcases the use of spatial data to enhance the operation and delivery of government services.

The Conference is organised by the Riverina Spatial Information Group (RivSIG) and REROC as a professional development activity for staff working in the spatial data field. The Conference provides attendees with a much-needed opportunity to network with staff from other councils and organisations that work in the spatial data sector.

The 2016 Conference was held on Thursday 10 November at the International Hotel in Wagga Wagga.

Left: Participants at this year's No Time to Waste Conference. Centre REROC CEO Julie Briggs presenting at the No Time to Waste Conference. Right: Trade Stands are an important part of the No Time to Waste Conference.



The Conference was attended by 80 people from across southern NSW and northern Victoria. The Conference also included Trade Stands.

Speakers that presented at the 2016 Conference were:

- Martin Woods from National Library of Australia who spoke about the Trove Digital Library.
- Elissa Schuhkraft from the Forestry Corporation of NSW who presented on mobile field data capture.
- Dr Louise Steding from Swinburne University and Stedinger Associates presented on detecting burials and boundaries.
- Graeme Martin from Spatial Vision spoke about improving the spatial capabilities of councils.
- Dr Phillip Blevin from the NSW Department of Industry presented on naturally occurring asbestos in NSW: known and potential for occurrence.
- Tom Steele from Leeton Shire Council presented on GIS Asset Management without an AMS.
- Matt Robinson from Chartis Technology presented on GIS Weed Management for the Biosecurity Act.
- Katie Dick from Spatial Vision presented on the development of an online Atlas.
- Michael Dixon from PSMA Australia spoke about Geoscape: Capturing Australia's built environment.
- Brenton Ray from Spatial Services provided an update on the Surface Model Enhancement Project.

Presentations from the Conference can be downloaded from the REROc website. The 2017 Conference will be held on 9 November.



Local Government Energy and Innovation Forum

REROc partnered with the Office of Environment and Heritage to offer local government the opportunity to participate in a Forum to discuss opportunities for innovative responses in energy.

The Forum was held in Wagga Wagga on Thursday 4 August 2016 with 74 people attending from councils, government agencies, community groups and private enterprise.

A wide variety of topics presented on the day provided participants with the opportunity to develop an understanding of how the energy market works, the schemes that are currently on offer and the innovative responses that can, and have been implemented by local government.

Attendees heard from the Clean Energy Regulator, Transgrid, Essential Energy, Office of Environment and Heritage, Institute of Sustainable Futures and Next Energy with local government case studies from Snowy Monaro Regional Council, Snowy Valleys Council, Berrigan Shire Council and Wagga Wagga City Council. A facilitation panel discussion was also held at the end of the day.



Participants at the 2016 Energy Forum .

Councillor Professional Development Workshop

A professional development workshop for Councillors was held on Saturday 1 April 2017 at the Lawson Motel in Wagga Wagga. 23 Councillors attended the workshop, which was developed by REROc utilising resources from the Office of Local Government. A small working party of Ray Smith (Bland), Gary Lavelle (Temora), Steve Pinnuck (Greater Hume) and Julie Briggs (REROc) developed the materials that were used for the Workshop. Tony Donoghue (Coolamon), James Davis (Junee) assisted in providing presentations on the day, former REROc Chairman, Paul Braybrooks OAM also participated, providing great insight on the role of a councillor.

Left: Gail Fuller from CSU and a member of the Mapped Out Working Party, was one of the MCs at the Conference. Right: 2016 Mapped Out Conference.





Participants at the Councillor Professional Development Workshop.

The professional development workshop offered Councillors in the REROC region the opportunity to update their knowledge on key issues that impact on council operations. Councillors also had the opportunity to meet and network with other councillors from across the REROC region. The Workshop covered four key topics:

- Introduction to Local Government
- Roles, Responsibilities and Relationships
- Governance
- Planning and Reporting

REROC would like to thank the following presenters who gave up their time to prepare and present at the workshop:

- Paul Braybrooks OAM
- Julie Briggs, CEO, REROC
- Tony Donoghue, General Manager, Coolamon Shire Council
- James Davis, General Manager, Junee Shire Council
- Gary Lavelle, General Manager, Temora Shire Council
- Steve Pinnuck, General Manager, Greater Hume Shire Council

This is the first in a series of workshops that will be provided to councillors in the REROC region.



Growing our own

Build a Bridge...and Get Over It!

Build a Bridge had its 10 year anniversary in 2015, a huge achievement for the Program which aims to encourage high school students to consider a career in civil engineering. The Camp is delivered in partnership with Compact and is an initiative of the REROC Engineers' Group.

Unfortunately due to a number of factors the Camp was not held during 2016 however the Camp will again be held in 2017, from 14-16 August. Nigel Worne, the Camp facilitator will be back on deck and IPWEA have confirmed that they will be continuing their sponsorship of the Camp.

Building communities

Local government continues to play an essential role in building communities. REROC supports this mainly through the operation of the Youth & Community Development Network which brings together council staff working in community services and community development. We are also fortunate that Eastern Riverina Arts plays an important part in the delivery of the projects by participating in the Network meetings and supporting the Group's activities.

We also welcome the support of the NSW Government who allowed us to use some of the NSW Youth Opportunities funding from last year's Get Ready Forum to support the 2016 Take Charge Riverina Youth Leadership Forum.

In June 2017, REROC was notified it was successful in receiving funding of \$20,000 from NSW Regional Communities Fund to support the growth of our Take Charge and Volunteer initiative. The funding was secured through Hon Bronnie Taylor, the Parliamentary Secretary for Southern NSW and we thank her for her advocacy on our behalf. The funding will be matched with \$20,000 from REROC. The funding will be used to provide dedicated resourcing for the Take Charge & Volunteer initiative. Kate Hardy has been appointed to take on the role of project officer.

Take Charge Riverina Youth Leadership Forum

The fourth Take Charge Riverina Youth Leadership Forum was held on Wednesday 21 September 2016 at Charles Sturt University in Wagga Wagga. 115 people participated in the day which included 90 students from 12 schools. Our numbers were down significantly from last year due to clashing with Year 12 school events and the flooding in some parts of the region.

Students came from across the REROC region to listen to our three young, articulate and motivated guest speakers who embodied the day's leadership theme. Justice King travelled from Mt Isa to talk about her experiences in youth mental health and the campaigns she has developed targeting youth depression. Riley Bennett came from Sydney and talked about how he decided to study medicine, as a result of attending an indigenous forum, in the hope of becoming a rural doctor after thinking he wasn't smart enough for University. Nip Wijewickrema travelled across from Canberra and presented on how she established a business *GG's Flowers* with the aim of including people with disabilities in the workplace so that her sister with

LEFT: Kate Hardy, REROC Regional Project Officer has commenced in the role to look after the Take Charge & Volunteer initiative and the Youth Leadership Forum. Top right: Students at the 2016 Take Charge Forum. Bottom right: Nip Wijewickrema, Riley Bennett and Justice King were our three inspirational speakers at the Forum.





Left: Students participating in a team building challenge. Right: Students participated in Hip Hop dance sessions throughout the day.

Downs' Syndrome would have somewhere to work after finishing school.

Students also had the opportunity to participate in workshops:

- Julie Briggs from REROC and Hannah Daniell from Greater Hume Shire Council facilitated a Careers in Local Government session.
- Evan Saunders from Snowy Valleys Council facilitated a session titled *If I were in charge of where I lived...*
- Lauren Mackenzie and Tyson Arapali from Headspace spoke to students about developing resilience and tools they can use to look after their mental health.

The aim of the day was to bring together young people who had shown leadership qualities to have a voice locally and build self-esteem. The day was very successful with student and teacher evaluations strongly supporting the event.

The 2017 Forum will be held on Thursday 31 August.

Take Charge and Volunteer Website

The Take Charge and Volunteer initiative, which was launched by REROC in August 2014, aims to make it easier for young people to volunteer by connecting them with volunteer organisations.

The website can be found at www.takecharge.org.au

Unfortunately without dedicated resourcing, the initiative did not progress very far this year. As detailed above, we were very fortunate to receive funding from the NSW Government to employ a dedicated, part-time project officer, Kate Hardy. We are confident that this resourcing will enable the project to reach its true potential.

The aim for the next 2 years is to:

- recruit, run training sessions and provide support to Volunteer Organisations;
- promote the site and its opportunities to young people, particularly to young people who are over 18 as we believe that this is a cohort that to date we have not engaged with well;
- update and maintain the website;
- market the site through traditional and non-traditional communication channels;
- undertake social media that is associated with the site;
- attend events and activities that promote the site;
- collect data on the site usage and volunteer participation.

Building strategic capacity

Building strategic capacity through collaboration that creates economies of scale and scope is a central purpose for REROC. This role has come to the fore over the last few years as a consequence of the State Government's Fit for the Future and Joint Organisations' initiatives. In discussions about the introduction of JOs, REROC has been able to highlight its many successes in building strategic capacity through co-operation. Since its establishment in 1994 REROC Member Councils have actively sought out ways in which they can work collaboratively to improve the services they deliver to the communities they serve.

Over the years, collaboration activities have embraced everything from aggregated procurement to the development of shared intellectual property that is customised for an individual council's use. In some instances, the products that we have developed have been used by other ROCs and non-member councils in their own operations.

An important facet of REROC's collaborative approach is the work we do with the State agencies that operate within our region. Strong ties have been forged through the delivery of common projects with the Department of Planning and Environment, the Office of Environment and Heritage, Office of Regional Development, the RMS, the Department of Transport, the EPA, the Department of Primary Industries and the Department of Premier and Cabinet. We also work collaboratively with Eastern Riverina Arts and the Regional Development Australia – Riverina, who share similar footprints to REROC's.

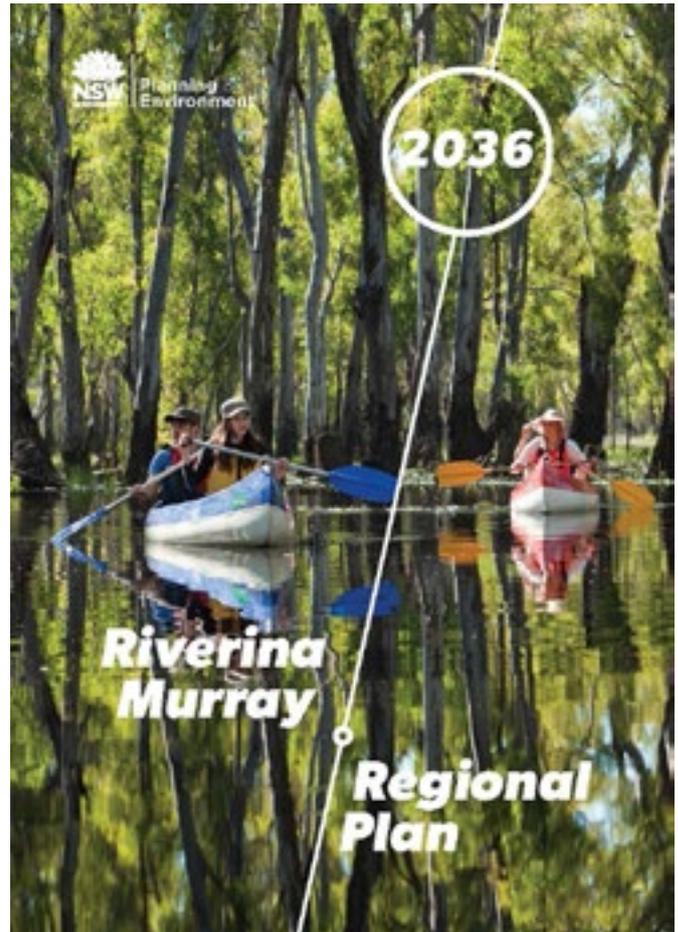
This year has also seen a strengthening of the ties that bind REROC with other ROCs in southern NSW. Regular joint meetings of REROC, RAMROC, Central NSW Councils, OROC and CBRJO have been held where we have discussed issues of common interest and ways in which we can build the capacity of our ROCs through working together.

Collaborating Strategically

Riverina-Murray Regional Plan

After a lengthy gestation period the Riverina-Murray Plan was launched in March at Coolamon. The Plan covers 20 LGAs: Albury, Berrigan, Bland, Carrathool, Coolamon, Cootamundra-Gundagai, Edward River, Federation, Greater Hume, Griffith, Hay, Junee, Leeton, Lockhart, Murray River, Murrumbidgee, Narrandera, Snowy Valleys, Temora and Wagga Wagga. The Plan sets out four goals for the Region:

- A growing and diverse economy;
- A healthy environment with pristine waterways;
- Efficient transport and infrastructure networks; and
- Strong, connected and healthy communities.



Riverina Murray Regional Plan 2036 was released in March

Local government is a key to the delivery of the Plan and REROC will be working with DPE and other State agencies on its implementation.

REROC Regional Freight Transport Plan

The REROC Regional Freight Transport aims to deliver an integrated, regional approach to freight transport planning for the eastern Riverina region with the goal of building a network of efficient and effective freight transport routes that increase economic outcomes for our Region. The Plan, which identifies the constraints to network efficiency in the Region, is supported by a mapping tool that can be accessed at www.reroc.giscloud.com.

Further work on the Plan will be undertaken this year as part of the implementation of the Riverina-Murray Regional Plan. The Plan has identified efficient transport networks as one of its four goals and consequently further improvements will be made to the Plan including upgrading the multi-criteria assessment matrix which is used to prioritise works.



Left: Bridge Assessment underway at Brookong Bridge in Lockhart Shire during April. The assessment was undertaken with Fixing Country Roads Funding. Right: Tony Donoghue, Chair of the RERO Waste Forum and GM at Coolamon examines kerbside recycling in Mt Gambier looking for redeemable containers, during RERO's visit. He found two.

Bridge and Culvert Assessments: A Fixing Country Roads Project

This project was identified through the Regional Transport Plan. RERO applied to Infrastructure NSW for funding to assess 26 bridges and culverts across the five RERO LGAs to determine if they were fit for HML use. RERO received \$208,000 from the State Government to undertake the project, which was expected to be completed by September 2017.

RERO engaged Integrity Testing to undertake the work which commenced at the end of 2016. The final outcome was a report on each bridge or culvert that assessed its suitability for HML use and identified the repairs that needed to be undertaken. In addition, the consultants prepared drawings for the work that needed to be done.

It was found that 19 of the 26 bridges assessed needed work before they could be declared fit for HML use. It is expected that the Member Councils will use the reports from the project to inform future applications for State and Federal funding and particularly in relation to Fixing Country Roads funding.

The RERO grant was one of the first for a non-road authority organisation under Fixing Country Roads and the regional approach was supported by Transport for NSW. We were extremely pleased the application was successful because it recognised the benefits that can be achieved through councils working collaboratively. As a result of the collaborative approach there was only one funding deed and RERO prepared and delivered all the reports on the project, creating substantial savings in time for the councils that participated in the project.

Gateway Project: Industrial Land Mapping

This project showcases the strength of the RERO collaboration by demonstrating the Organisation's capacity to innovate. The Gateway Project was developed in response to a request from the Department of Industry to provide easily accessible information on industrial land in the Region. The goal was to provide a gateway through which developers could ascertain what land was available that met their needs, where it was located and the services that were attached.

Every LGA in the RERO region has listed land on the Gateway. The challenge now is to develop a Graphic User Interface that makes it easier for new users to access the information. The Gateway has the capability to provide the RERO region with a unique competitive advantage to attract new investment.

Southern Lights Project

This project is a collaboration between RERO, RAMROC, Centre NSW Councils and CBRJO which aims to move the 70,000 street lights located in the LGAs those organisations represent onto LED and smart control technologies.

Discussions in late 2016 between the ROCs showed that the councils the ROCs represented wanted to introduce LED lighting. RERO had for some time been exploring the opportunities smart lighting would provide councils, engaging Graham Mawer from Next Energy to provide us with on-going support and advice. The ROCs engaged Next Energy to provide assistance to develop a LED street lighting project that would cover all of south-western NSW, which we subsequently named Southern Lights. Work is continuing on this major project.

Introduction of the NSW Container Deposit Scheme (CDS)

The year has also seen further development on the CDS with the EPA holding more consultations on the shape of the Scheme and how local government could be involved in its delivery. The EPA established a Local Government Advisory Group for CDS which REROC participated in. The Group provided the EPA with advice on the proposed processes that were being considered for the Scheme's implementation. The REROC Region is part of Zone 5, there are seven zones across NSW and each will have a Network Operator responsible for delivering the CDS services.

Early in the year our Member Councils resolved that in relation to the roll-out of CDS they would negotiate with the Network Operator for our Region as a group. The negotiations are to be led by the Chief Executive Officer, Julie Briggs and the REROC Executive.

REROC recognised that the key reason for the Region's success with e-waste collections was its decision to negotiate the collection and disposal of the waste as a region, rather than leaving arrangements to individual councils. Negotiating for these services through the ROC ensures that service providers are committed to all the communities in the Region rather than just those that provide the highest return on investment.

Consequently, REROC worked with several providers on proposals about how the CDS service could be delivered and the role that the Member Councils would play. Throughout the process we have collaborated with our colleagues through RENEW NSW. CDS is the most significant investment the State has made in litter reduction and we believe that local government will have an important role in its success.

In order to better inform ourselves about the size and complexity of the issue a delegation from REROC visited

the Mt Gambier and Penola CDS redemption facilities in March. The visit really opened our eyes to the size of the task that we might take on.

Collaborating Operationally

REROC's special interest groups and sub-committees continued to meet throughout the year. The committees draw their membership from Member Councils' operational staff and in some instances councillors. These groups are a valuable professional development opportunity as they provide a platform for participants to learn from each other, share information and hear from experts in their particular fields through the attendance of guest speakers.

REROC Waste Forum

The Waste Forum is partially funded through the EPA as one of NSW's 8 Voluntary Regional Waste Groups (VRWG). The EPA's funding comes through the *Waste Less Recycle More* initiative which enables the Forum to deliver programs in waste management and resource recovery.

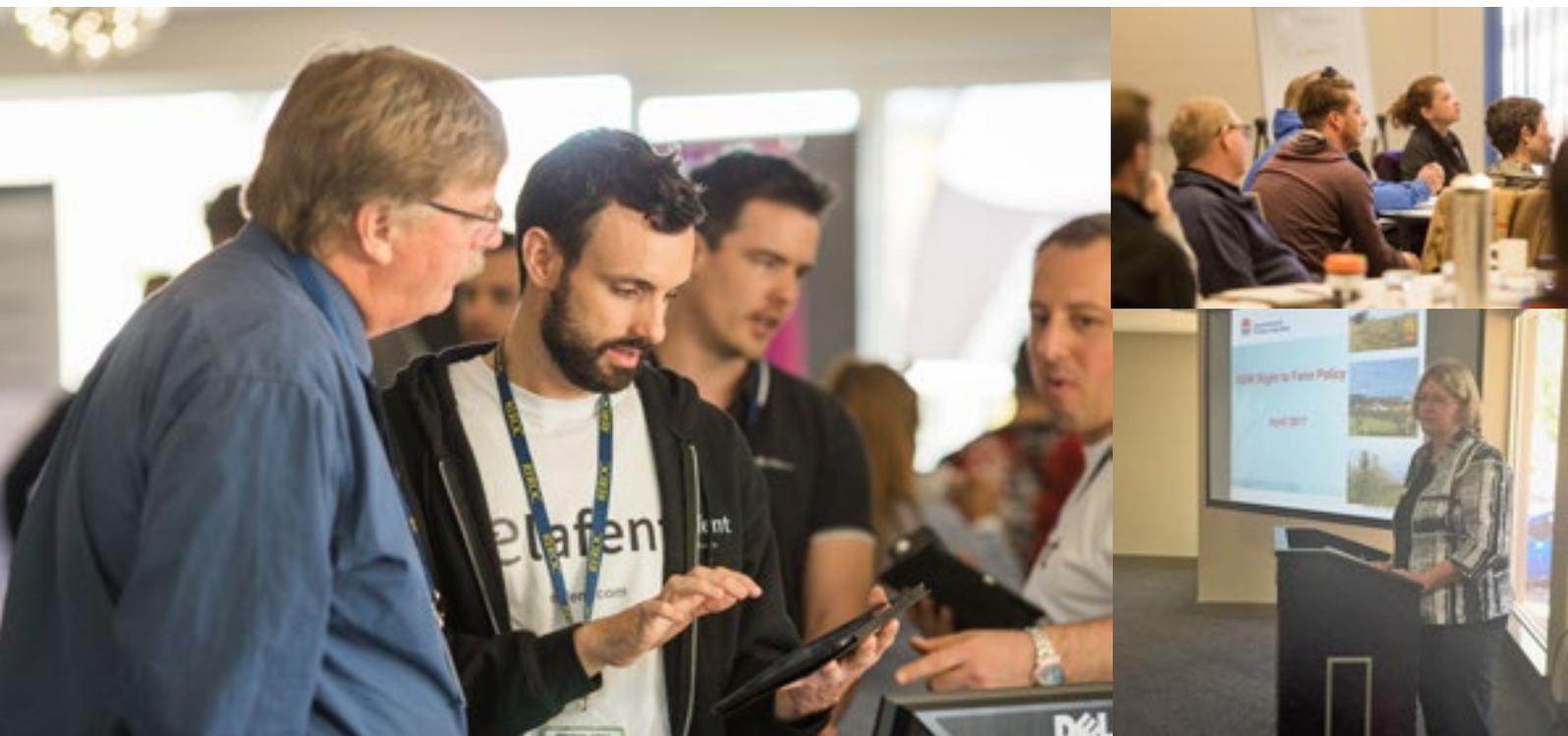
The Forum is chaired by Coolamon Shire Council General Manager, Tony Donoghue with Greg Ewings from Cootamundra-Gundagai Regional Council providing support as the Deputy Chair.

The Group meets on a bi-monthly basis and its activities are showcased in the section Managing Waste, Promoting Resource Recovery and Environmental Sustainability.

Riverina Spatial Information Group (RivSIG)

RivSIG supports staff who work in the spatial data field. It draws its membership from local government and State agencies. The Group is chaired by Laurie Thiele from Wagga Wagga City Council.

Left: Chair of RivSIG, Laurie Thiele talks to one of the Trade Stand representatives at Mapped Out. Top right: Delegates at the 2017 No Time to Waste Conference, one of the major activities undertaken by the REROC Waste Forum. Bottom right: Lilian Parker from DPI's Land Use Planning addressing a REROC Board meeting about the Right to Farm Policy. Ms Parker also addressed the REROC Planners about how the Policy would impact on planning decisions.



RivSIG takes the lead role in the organisation of the *Mapped Out* Conference and provides staff working in spatial data with much needed networking and professional development opportunities.

Infrastructure/Engineers Sub-committee

The Committee considers major infrastructure issues in the region and is primarily concerned with the delivery of the REROC Regional Freight Transport Plan as well as our Mobile Phone Black Spot project. The Committee has also continued to monitor issues such as the Grain Harvest Management Scheme and the NHVR consent regime. The Committee meets in Coolamon, once every three months and is chaired by Coolamon Shire Council's General Manager, Tony Donoghue.

Planning Technical Committee

This Committee made up of staff involved in the planning area meets every second month in Wagga Wagga. It has had a very active role in the development of the Riverina-Murray Regional Plan and the Gateway Project. The Committee looks at ways to solve common planning issues through the development of regional policies that can be applied in individual LGAs.

Youth and Community Development Network

The REROC Youth & Community Development Network brings together all the council staff working with youth and community development in the REROC region. The Network meets bi-monthly and aims to assist member councils by working together to enhance youth and community development services in the region.

A key activity on the calendar for the Network is the Take Charge Youth Leadership Forum.

Water and Waste Water Technical Committee

This Committee is comprised of council staff from the General Purpose councils that are working in water and waste water and from both County Councils.

The Committee is looking at ways to introduce more energy efficiency into the operation of water and waste water plants, meeting Best Practice, meeting Integrated Water Cycle Management guidelines and developing a Regional Infrastructure Demand Study.

Workforce Development Sub-committee

This Committee meets on a quarterly basis to address issues that relate to Member Council's human resource and workforce development issues. The Committee is chaired by Steve Pinnuck General Manager of Greater Hume Shire Council.

The Committee is looking at ways to increase professional development opportunities for council staff and councillors and promoting careers in local government. Members participated in the LGNSW consultation on the development of its Workforce Capability Statement. This year the Committee has only met intermittently.

Collaborative Procurement

Regional Code of Conduct Panel

Member Councils again joined forces to appoint a Regional Panel for conducting Code of Conduct reviews. This is the second time that REROC has called for Expressions of Interest to form a Panel. The Panel is in place for a period of 4 years. Details on the Panel members can be downloaded by Member Councils through the Members' portal on the REROC website.

Waste Water Asset Assessments

REROC prepared a joint purchase for CCTV assessments of waste water assets. Four councils participated in the joint procurement: Cootamundra-Gundagai Regional Council, Greater Hume Shire Council, Junee Shire Council and Snowy Valleys Council

The procurement was undertaken as part of the fair value assessment regime that councils are required to carry out in relation to the assets under their control.

Metal Waste Collections

REROC has been putting the collection of metal waste out to a group tender for almost 15 years. It has proved to be a very successful way of increasing the price for the waste product, creating an income stream for the participating councils and ensuring that the waste is collected from some of our smaller landfills.

Bitumen Emulsion Tender

REROC Member Councils purchase over a million litres of this product every year. This group tender provides substantial savings to the councils through creating an economy of scale that is very attractive to suppliers. All the REROC member councils participated in the tender.

Liquid Alum Tender

This tender is for product used by water authorities. Five councils participated in the Group tender for the product.



The Councillor Professional Development Workshop attracted participants from almost all of the REROC Member Councils.

Managing waste and promoting resource recovery and environmental sustainability

The Waste Forum continued to develop and promote projects under its current Regional Waste Management and Resource Recovery Strategy 2014-2021. The Strategy includes an Action Plan which guides the Forum's projects until 30 June 2017. This Strategy has been supported by the NSW Environment Protection Authority (EPA) with funding from the Waste Levy. An updated Action Plan is to be submitted to the EPA by 31 December 2017. The strategy projects are implemented and managed by Tracey Cornell, REROC's Waste Forum Co-ordinator.

The Waste Forum continues to meet every second month and the projects undertaken by the Forum are included on the website www.waste.reroc.com.au. A written report on Waste Forum activities is included in the REROC Board papers and a verbal report is given at each bi-monthly meeting.

Information on the Forum's metal waste collections and its very successful *No Time to Waste* Conference can be found in earlier reports.

Community Recycling Centres

As reported in last year's Annual Report, REROC was successful in receiving \$705,720 in funding to develop 11 Community Recycling Centres (CRCs) in the REROC region. All CRCs have been completed and now collect low toxic problem wastes such as paint, oil, batteries, gas cylinders, smoke detectors and fluorescent tubes. The Centres are free for residents to use with the EPA covering the cost of the collection and disposal of the materials.

Launches were held across the REROC region for the CRCs:

- Tumut CRC – opened on 5 August 2016 by Daryl Maguire MP, Member for Wagga Wagga
- Lockhart CRC – opened on 15 August 2016 by Daryl Maguire MP, Member for Wagga Wagga

- Culcairn, Tumbarumba and Urana CRCs – opened on 17 August 2016 by Greg Aplin MP, Member for Albury
- Coolamon, Cootamundra, Gundagai, Junee, Temora and West Wyalong CRCs – opened on 29 September 2016 by Hon Katrina Hodgkinson, Member for Cootamundra

After the CRCs became operational, REROC commenced an education campaign across the 11 sites to ensure residents were aware that they had access to the Centres. We undertook TV, radio, cinema and newspaper advertising as well as social media awareness, brochure mail outs, attended community events, completed landfill surveys and established a website www.crcriverinamurray.org.au. We joined with the RAMROC Waste Groups to run the TV, radio ads and website to ensure consistency across the Riverina/Murray region.

REROC also received funding as part of the original application to establish a mobile trailer service for residents in smaller communities. The trailer has been built and we now have to install the signage and develop guidelines for its use.

Container Deposit Scheme (CDS)

As detailed in the Speaking Out section of this Report, REROC has taken an active role in the CDS scheme.

To ensure that our Member Councils were in the best possible position prior to the announcement of the Scheme, the Waste Forum decided that a baseline audit of 50 bins per LGA (except Temora and Bland where there is no kerbside recycling) would provide a good regional perspective on how many CDS containers are currently in the recycling bin. We audited 500 bins across the Region (100 bins in Wagga Wagga and in the recently amalgamated councils 50 per major town) during March 2017. The audit found that there was an average weight of 10.7kg, a contamination rate of 13.5%

Left: Tony Donoghue, REROC Waste Forum Chairperson, speaks at the Tumut CRC launch. Right: The launch of the Coolamon, Cootamundra, Gundagai, Junee, Temora and West Wyalong CRCs with Hon Katrina Hodgkinson MP in September last year.





Left: Cr Heather Wilton, Mayor of Greater Hume and Greg Aplin MP at the launch of the Culcairn, Tumbarumba and Urana CRCs. Centre: Daryl Maguire MP and Cr Peter Yates at the opening of the Lockhart CRC. Right: The CDS operation at Mt Gambier.

and the average number of CDS items per 240L bin was 32. Individual reports were provided to each member council which provided more detailed information. These findings will assist each Member Council in determining their level of involvement in the Scheme.

Members were concerned that we did not have a good understanding of how CDS worked in practice. It was agreed that we should visit South Australia to see how their Scheme operated in a regional area. On 1 March 2017 representatives from REROC, Coolamon, Snowy Valleys, Wagga Wagga and Temora visited the CDS facilities at Mt Gambier and Penola in South Australia. The trip was very informative and gave everyone a good insight into how SA operates its CDS and the sheer size of the redemption exercise.

The Scheme Co-ordinator and Network Operators are to be announced in July. REROC has agreed that Member Councils will negotiate their involvement in the CDS as a Group.



E-waste Collections

REROC has continued to manage the collection logistics for e-waste by receiving a per tonne amount to manage the transport of e-waste for the participating councils into Kurrajong Recyclers.

During the 2016/17 period, 80,410 kgs of e-waste was collected from the participating councils. A new 2 year contract with MRI PSO was signed and commenced on 1 July 2016.

Free council e-waste collection points are available in Coolamon, Cootamundra, Culcairn, Gundagai, Junee, Lockhart, Temora, Tumbarumba, Tumut and West Wyalong, Kurrajong Recyclers is the collection point in Wagga Wagga. The initiative is funded through the National Television and Computer Recycling Scheme and is also part funded by the REROC Waste Forum.



Safe Sharps

The aim of the Safe Sharps' project is to assist sharps' users to easily find approved sharps' disposal locations so that used sharps can be properly and safely disposed of.

The website, www.safesharps.org.au is continuing to grow with 2,171 safe disposal locations listed. We have continued to advertise the website wherever we can and consistently advertised on TV throughout the year.

We updated the Apple Safe Sharps App early in 2017 and we are looking to do an upgrade of the Safe Sharps website in the next financial year.

Environmental Education in Schools and the Community

Over the last twelve months, we have continued to deliver programs into schools and the community:

Recycling Education Campaign – *Recycle Night? Recycle Right!*

The REROC Waste Forum resolved to undertake a recycling education campaign with the aim of reducing contamination in recycling bins. The CDS bin audits, collected information on contamination in the recycling bins. The results across the 500 bins showed that there was an average contamination rate of 13.5% per bin, this ranged from 6.2% to 24.5% across the 7 LGAs. The project, *Recycle Night? Recycle Right!* has been developed to address the contamination problem by encouraging behavioural change through showing the connection between the waste and the people who handle it.

We believed that there was a disconnect; that households were unaware that the waste they placed in their recycling bin was handled by real people. The project aims to address that disconnect. The project



"Please think of us before you put the wrong things in the recycling."



Kindy Kits

2,600 Kindy Kits, consisting of a library bag and information on road safety and the environment, were distributed to Kindergarten students throughout the REROC region during the first few weeks of February. This project has been running since 2004 and is still well received by the schools.

School Visits to Promote Sustainability

The King and Queen of Green show, developed by Eaton Gorge Theatre Company, came back to the Region in October 2016. Over 3 days Eaton Gorge delivered workshops that promoted recycling to 1,475 primary school students from 3 council areas. Eaton Gorge will come back to the region in October of this year with their new show, RRRR Pirates.

Talking Trash

We continued with our waste education program that targets high school students, co-ordinated by Eastern Riverina Arts. Talking Trash utilises multi-media and animation to sell the recycling and reuse message to students. Initially the project was targeting students through schools but this approach was not as successful as we would have liked so we decided to try something new and run a competition. Through the competition, students are being encouraged to submit a 15 second video about reducing, reusing or recycling waste. Entries initially closed on 31 May however we didn't receive many entries so the project was extended until July 2017. Eastern Riverina Arts is holding more workshops on producing videos in each LGA before the closing date.

consists of a website www.recyclenight.org.au containing information on what can and cannot be recycled along with a TV, radio and social media campaign. The campaign tells the stories of the people who work at the MRFs that process recyclables in our Region. The campaign was launched in mid-June 2017 and will run for at least the next 12 months. We then plan to conduct another bin audit to determine what changes, if any, there are in the contamination rates.

Plastic Bag Reduction Program

After one of our member councils was approached by a local business about banning plastic bags, the Waste Forum agreed to undertake a project promoting reusable shopping bags. In March 2017, 12,500 black reusable bags were distributed by Member Councils to local supermarkets to hand out instead of single use plastic bags. The supermarkets were asked to do this until the end of June (or until they ran out of bags) and track how many single use plastic bags that they saved. The project was very successful and well supported by local supermarkets. We are currently compiling the information supplied by the supermarkets to determine how many single use plastic bags were saved during the project.

Left: The black reusable shopping bags supplied by local supermarkets. Centre: Students at South Wagga Public School with their Kindy Kits library bags. Right: The King & Queen of Green performing at St Patrick's Primary School in Holbrook.



Chemical CleanOut events

Every second year the Waste Forum applies for funding from the EPA to deliver a household chemical CleanOut program. This year the collection was held from 29 March to 8 April 2017 with all Member Councils participating. 8,048.30 kg was collected from the 9 LGAs across 11 collection events.

A lot less was collected than in 2015 because we used the opportunity to promote the CRCs during the CleanOut collections by sending any residents with paint, batteries, fluorescent tubes etc to the CRC to dispose of them. As Wagga Wagga City Council does not currently have a CRC, the contractor collected all chemicals from residents.

Illegal Dumping Strategy

REROC received funding of \$20,000 in 2015/16 to collect data on illegal dumping incidents across the REROC region and to promote the new EPA RID on-line system to council staff. As part of this funding, REROC also developed an Illegal Dumping Strategy which was completed in December 2016. A copy of the Strategy can be found on the REROC Waste Forum website.

Organics Case Study

To encourage councils to consider introducing a kerbside organics collection, the Waste Forum commissioned a Case Study on Coolamon Shire Council's Food Organics, Garden Organics (FOGO) collection and processing system. The Report, *A Case Study of Coolamon Shire: Positive Aspects for FOGO Service and Composting Facility Implementation*, includes information on the project background, study methodology, findings and recommendations for introduction of a FOGO service and composting facility in a rural setting. The Case Study will be published for other councils interested in FOGO.

Litter Regional Implementation Program Funding

During 2015/16 the REROC Waste Forum was successful in receiving funding to produce a Litter Regional Implementation Plan and Strategy. We applied for funding to implement a project to address roadside litter at rest stops on regional roads. We were successful in receiving \$35,000 to run the project during 2016/17. Bins were installed at 8 rest stops along regional roads during June 2017 in the council areas of Coolamon, Cootamundra-Gundagai, Junee, Lockhart, Temora and Snowy Valleys. The REROC Member Councils distributed 30,000 car tidy bags to local businesses with the *Hey Tossler* message. We also undertook radio advertising during May/June 2017.



Top: REROC's new Illegal Dumping Strategy. Bottom: The new litter bin in Junee Shire.

Working with others



Eastern Riverina Arts

REROC has a permanent position on the board of Eastern Riverina Arts which is currently filled by Gary Lavelle, Temora Shire's General Manager.

Eastern Riverina Arts and REROC share a common footprint which facilitates collaboration between the two organisations as we service many of the same councils and communities. Scott Howie, Eastern Riverina Arts' Executive Director attends REROC's Youth and Community Development Network meetings providing invaluable advice and assistance to Member Councils as well as working with them to develop joint projects. Scott is also actively involved in the development and delivery of the Take Charge Youth Leadership Forum.

This year REROC worked with Eastern Riverina Arts to develop and deliver *Talking Trash*, an environmental education program for high school students, using animation as a learning tool.



RENEW NSW

The REROC Waste Forum is one of eight Voluntary Regional Waste Groups (VRWG) operating in regional NSW. RENEW NSW is the banner organisation for the VRWGs which are partially funded by the NSW EPA.

RENEW members meet on a quarterly basis generally alternating between a Sydney location and a regional location. RENEW is convened by NSW EPA, Tracey Cornell is REROC's representative on RENEW and she is regularly joined at meetings by Waste Forum Chair Tony Donoghue, Deputy Chair Greg Ewings and REROC Chief Executive Officer Julie Briggs.

RENEW is an important and influential group as it is often first in line to receive information and advice from the EPA about directions, funding and issues relating to waste management and resource recovery. REROC's involvement in RENEW is invaluable in ensuring that we are at the forefront of developments in the environmental sector. This was particularly the case during the past year with the development of the NSW CDS, where we were well positioned to attend consultations and provide advice.



Compact

The relationship between Compact and REROC has operated over a considerable number of years. Compact is REROC's conduit into high schools across the region where we promote a number of career initiatives such as Build a Bridge, Work Inspirations and work experience programs.

Increasingly, Member Councils are embracing the opportunity to grow their own staff and critical to this is engaging with young people about to embark on their future careers. Compact's role in engaging with schools is vital to Member Councils' success in bringing young people a greater understanding of the potential careers in local government.

Compact is our primary partner for the delivery of the *Build a Bridge...and Get Over It!* Project.



Regional Development Australia

REROC maintains a strong and on-going relationship with RDA-Riverina. The RDA has an important role in furthering the economic development of the region, a goal that is important to our Member Councils.

REROC has worked with the RDA on the development of plans relating to infrastructure in the Region and particularly road and rail transport issues. We believe that it is important that the Region puts forward a cohesive voice on these issues in order to have a chance to attract much needed funding.

RDA representatives are invited to attend REROC Board meetings. RDA Executive Officer, Rachel Whiting and Chairperson Dianna Gibbs, regularly attend REROC meetings where they are able to provide an update on RDA activities.

NSW Department of Premier and Cabinet (DPC)

The DPC regional office is an important conduit to State agencies operating in the Region.

Julie Briggs attends the Regional Leadership Group and Regional Leadership Network meetings which are convened by the DPC for the Riverina-Murray region. DPC Regional Manager Trudi McDonald regularly attends REROC Board meetings and events where she is able to provide updates on activities at a State level.

NSW ROCs' Initiatives

This year the ROCs in southern NSW have been far more active in their collaborations. We have met regularly to talk about common issues and looked for ways we can support each other's activities.

We have combined forces in relation to responding to street lighting issues, discussing JO structures and looking for opportunities to share in procurement and training.

Financial Statements for the year ended 30 June 2017

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Overview

These financial statements are Special Purpose Financial Statements and cover the operations for the Riverina Eastern Regional Organisation of Councils.

All figures presented in these financial statements are presented in Australian currency.

These financial statements were authorised for issue by the Executive.

REROC has the power to amend and reissue these financial statements.

Statement by Executive

The attached Special Purpose Financial Statements have been prepared in accordance with:

the Australian Accounting Standards and professional pronouncements

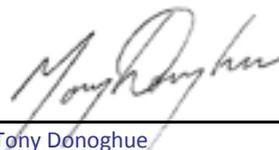
To the best of our knowledge and belief, these financial statements:

- present fairly REROC's operating result and financial position for the year, and
- accord with REROC's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.



Rick Firman
Chairman



Tony Donoghue
Treasurer

Income Statement

for the year ended 30 June 2017

Budget 2017		Notes	Actual 2017	Actual 2016
Income from Continuing Operations				
Revenue:				
28,800.00	User Charges & Fees	2a	66,575.37	150,705.98
800.00	Interest & Investment Revenue	2b	929.65	1,199.62
22,000.00	Other Revenues	2c	52,345.84	217,382.83
-	Grants provided for Operating Purposes	2d	728,281.00	576,782.18
216,262.00	Contributions provided for Operating Purposes	2e	216,262.00	222,971.00
Other income:				
	Net gains from the disposal of assets	4	2,596.78	-
267,862.00	Total Income from Continuing Operations		1,066,990.64	1,169,041.61
Expenses from Continuing Operations				
241,606.00	Materials & Contracts	3a	1,042,443.37	1,655,077.42
-	Depreciation & Amortisation	3b	7,738.45	7,809.10
88,892.00	Other Expenses	3c	81,922.67	74,856.58
330,498.00	Total Expenses from Continuing Operations		1,132,104.49	1,737,743.10
- 62,636.00	Net Operating Profit/(Loss) for the Year		- 65,113.85	- 568,701.49

Statement of Financial Position

for the year ended 30 June 2017

	Notes	Actual 2017	Actual 2016
Assets			
Current Assets			
Cash & Cash Equivalents	5a	702,815.60	768,786.59
Receivables	5b	99,297.48	115,332.95
Total Current Assets		802,113.08	884,119.54
Non-Current Assets			
Infrastructure, Property, Plant & Equipment	6	34,754.58	19,298.31
Total Non-Current Assets		34,754.58	19,298.31
TOTAL ASSETS		836,867.66	903,417.85
LIABILITIES			
Current Liabilities			
Payables	7	63,708.63	65,144.97
Total Current Liabilities		63,708.63	65,144.97
TOTAL LIABILITIES		63,708.63	65,144.97
NET ASSETS		773,159.03	838,272.88
Equity			
Retained Earnings	8	773,159.03	838,272.88
TOTAL EQUITY		773,159.03	838,272.88

Statement of Cash Flows
for the year ended 30 June 2017

Budget 2017	Notes	Actual 2017	Actual 2016
<i>Cash Flows from Operating Activities</i>			
<i>Receipts</i>			
28,800.00	User Charges & Fees	66,575.37	150,705.98
800.00	Interest & Investment Revenue	929.65	1,199.62
216,262.00	Grants & Contributions	944,543.00	799,753.18
22,000.00	Other	68,381.31	207,391.16
<i>Payments:</i>			
- 241,606.00	Material & Contracts	(1,043,879.71)	(1,747,773.90)
- 88,892.00	Other	(81,922.67)	(74,856.58)
<u>(62,636.00)</u>	<i>Net Cash provided (or used in) Operating Activities</i>	<u>(45,373.05)</u>	<u>(663,580.54)</u>
<i>Cash Flows from Investing Activities</i>			
<i>Receipts</i>			
	Sale of Infrastructure, Property, Plant & Equipment	16,363.64	0.00
<i>Payments:</i>			
	Purchase of Infrastructure, Property, Plant & Equipment	(36,961.58)	0.00
<u>0.00</u>	<i>Net Cash provided (or used in) Investing Activities</i>	<u>(20,597.94)</u>	<u>0.00</u>
<i>Cash Flows from Financing Activities</i>			
<i>Receipts</i>			
	Proceeds from Borrowings & Advances	0.00	0.00
<i>Payments:</i>			
	Repayments of Borrowings & Advances	0.00	0.00
<u>0.00</u>	<i>Net Cash provided (or used in) Financing Activities</i>	<u>0.00</u>	<u>0.00</u>
(62,636.00)	Net Increase/(Decrease in Cash & Cash Equivalents	- 65,970.99	- 663,580.54
826,784.57	plus: Cash & Cash Equivalents - beginning of year	768,786.59	1,432,367.13
<u>764,148.57</u>	Cash & Cash Equivalents - end of the year	<u>702,815.60</u>	<u>768,786.59</u>
Additional Information			
	plus: Investments on hand - end of year	-	-
	Total, Cash, Cash Equivalents & Investments	<u>702,815.60</u>	<u>768,786.59</u>

Notes to the Financial Statements

for the year ended 30 June 2017

Contents of the notes accompanying the financial statements

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Notes to the Special Purpose Financial Statements

for the year ended 30 June 2017

Note 1. Significant accounting policies

This financial report is a special purpose financial report prepared in order to satisfy the financial report preparation requirements of the *Associations Incorporation Act 2009*. The board have determined that the organisation is not a reporting entity.

The financial report was approved by the Executive.

The financial report is for the entity Riverina Eastern Regional Organisation of Councils as an individual entity. Riverina Eastern Regional Organisation of Councils Inc is an Association, incorporated and domiciled in New South Wales, Australia. Riverina Eastern Regional Organisation of Councils is a not-for-profit entity for the purpose of preparing the financial statements.

The financial report has been prepared in accordance with the requirements of the *Associations Incorporation Act 2009*. The financial report complies with the recognition and measurement requirements of the Australian Accounting Standards but does not comply with the disclosure requirements of these standards.

(a) Basis of preparation

These financial statements have been prepared in accordance with the recognition and measurement requirements specified by the Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the disclosure requirements of AASB 101 'Presentation of Financial Statements', AASB 107 'Statement of Cash Flows', AASB 108 'Accounting Policies, Changes in Accounting Estimates and Errors', AASB 1048 'Interpretation of Standards' and AASB 1054 'Australian Additional Disclosures', as appropriate for not-for-profit oriented entities.

Historical Cost Convention

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

(b) Revenue

Revenue from the rendering of services is recognised upon the delivery of the service to the customers.

Membership fees are recognised as revenue when no significant uncertainty as to its collectability exists, if the fee relates only to membership and all other services or products are paid for separately, or if there is a separate annual subscription. Membership fees are recognised on a basis that reflects the timing, nature and value of the benefit provided if the fee entitles the member to services or publications to be provided during the membership period, or to purchase goods or services at prices lower than those charged to non-members.

Interest revenue is recognised when it becomes receivable on a proportional basis taking in to account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

(c) Contributions - Government Grants and Donations

A non-reciprocal contribution or grant is recognised when the entity obtains control of the contribution or grant and it is probable that the economic benefits will flow to the entity, and the amount of the contribution or grant can be measured reliably.

If conditions attached to the contribution or grant that must be satisfied before the entity is eligible to receive the contribution, recognition of contribution or income is deferred until those conditions are met.

A non-reciprocal donation is recognised when the right to receive a donation has been established. When the entity receives grants but is obliged to give directly approximately equal value to the contributor, recognition of grant income will be deferred until the delivery of service.

Note 1. Significant accounting policies (continued)

(d) Income tax

No provision for income tax has been raised as the company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(e) Cash and cash equivalents

Cash and cash equivalents include cash on hand and at banks, short-term deposits with an original maturity of three months or less held at call with financial institutions, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(f) Property, plant and equipment

Each class of plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

Plant and equipment

Plant and equipment is measured at cost. Where plant and equipment was acquired at no cost or for a nominal amount, cost is deemed to be the fair value as at the acquisition date.

Depreciation

The depreciable amount of all fixed assets is depreciated over their estimated useful lives commencing from the time the asset is held ready for use. Land and the land component of any class of fixed asset is not depreciated.

(g) Trade and Other Receivables

Trade debtors are carried at their normal amount. Collectability of debtors is reviewed on an ongoing basis. Debts known to be uncollectable are written off. A provision for doubtful debts is raised when some doubts as to collection of the debt exists

(h) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within normal trading terms.

(i) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(h) Going concern basis of preparation

REROC reported a net loss for the period of \$65,114 (30 June 2016: loss of \$568,701).

REROC reports net cash flow used in operating activities of \$45,373 (30 June 2016: cash flow used in operating activities of \$663,580). REROC has a surplus of working capital (being the amount the current assets exceed current liabilities) of \$738,404 as at 30 June 2017 (30 June 2016: \$814,473).

The financial statements have been prepared on a going concern basis which contemplates continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business. The value attributed to REROC's assets represent true and fair values on the basis that REROC is a going concern.

The Association has ongoing financial support from the member Councils and is satisfied that it is appropriate to prepare the financial statements on the going concern basis.

(h) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

Note 2. Income from Continuing Operations

	Actual 2017	Actual 2016
(a) User Charges & Fees		
Scrap Metal	37,638.44	116,631.38
No Time to Waste Conference	7,255.00	11,720.00
e-Waste Transport	11,884.20	6,729.60
"Build a Bridge" Project	290.91	5,000.00
GIS	-	10,625.00
Mapped Out Income	9,506.82	-
TOTAL USER CHARGES & FEES	66,575.37	150,705.98
(b) Interest & Investment Revenue		
Interest on REROC Account	914.48	872.48
Interest on CRC Account	15.17	327.14
TOTAL INTEREST & INVESTMENT REVENUE	929.65	1,199.62
(c) Other Revenues		
Training	1,960.00	7,400.00
Youth Network	-	5,000.00
Bitumen Emulsion Rebate	17,456.30	9,516.45
Streetlighting	2,430.00	12,000.00
JO Pilot Support	-	136,945.45
Waste Management	14,275.87	45,300.90
Sundry Income	16,223.67	1,220.03
TOTAL OTHER REVENUES	52,345.84	217,382.83

Note 3. Expenses from Continuing Operations

	Actual 2017	Actual 2016
(a) Materials & Contracts		
Executive Services	203,605.84	198,056.89
- Sustainability Project	-	34,817.99
- Wood Smoke Reduction Project	-	-
- Youth Project	9,698.94	33,164.41
- EPA Waste	338,822.19	286,180.88
- EPA Household Hazardous Waste	75,000.00	-
- EPA Business Advisory	-	-
- Illegal Dumping Project	20,000.00	-
- Compost Doctor Project	-	84,022.00
- CRC Education	115,000.00	-
- L-RIP	33,649.84	20,000.00
- Waste Management	14,612.50	4,877.41
- Scrap Metal	1,155.61	119,802.31
- "No Time to Waste" Conference	11,954.65	9,538.00
- e-Waste	6,865.00	9,280.00
- "Build a Bridge" Project	608.55	10,866.05
- GIS	2,304.84	817.64
- Mapped Out Expenditure	7,024.63	6,764.81
- JO Pilot	-	188,758.73
- FCR	144,080.00	-
- CRC Project	58,060.78	648,130.30
TOTAL MATERIALS & CONTRACTS	1,042,443.37	1,655,077.42
(b) Depreciation		
- Waste Management Depreciation	7,738.45	7,809.10
TOTAL DEPRECIATION COSTS EXPENSED	7,738.45	7,809.10
(c) Other Expenses		
Action Plan Projects	3,581.18	4,437.37
Advertising	304.31	210.96
Careers in Local Government	-	104.17
Insurance	7,295.87	7,256.35
Legal/Accounting/Audit	3,822.85	3,737.00
Meetings/Catering	5,198.01	4,898.17
Phone	4,032.17	3,591.70
Printing/Stationery/Postage	5,503.84	6,644.00
Rent	21,400.00	20,400.00
Representations	6,708.81	3,753.91
REROC Scholarships	-	-
Streetlighting	9,167.16	538.75
Subscriptions	280.91	580.91
Sundry	1,078.89	1,400.28
Training	1,922.11	8,394.46
Travel	3,753.04	3,157.77
Web Site	3,331.77	3,610.00
Youth Network	4,541.75	2,140.78
TOTAL OTHER EXPENSES	81,922.67	74,856.58

Note 4. Gains or losses from the disposal of assets

	Actual 2017	Actual 2016
Plant and equipment		
Proceeds from disposal - plant and equipment	16,363.64	0.00
Less: Carrying amount of plant and equipment assets sold/written off	13,766.86	0.00
Net gain/(loss) on disposal	2,596.78	-

Note 5 - Cash & Cash Equivalents & Receivables

	2017 Current	2016 Current
(a) Cash & Cash Equivalents		
Cash on Hand and at Bank		
- REROC Account	702,814.39	703,684.09
- CRC Account	1.21	65,102.50
TOTAL CASH & CASH EQUIVALENTS	702,815.60	768,786.59
(b) Receivables		
User Charges & Fees	64,013.67	93,061.04
Grants & Contributions		
GST Receivable	35,283.81	22,271.91
Accrued Revenues		
TOTAL RECEIVABLES	99,297.48	115,332.95

Riverina Eastern Regional Organisation of Councils

Special Purpose Financial Statements

for the year ended 30 June 2017

Note 6 - Infrastructure, Property, Plant & Equipment

	as at 30/06/2016				as at 30/06/2017						
	At Cost	At Fair Vale	Acc Dep'n	Carrying Value	Additions	WDV of Disposals	Dep'n Expense	At Cost	At Fair Vale	Acc Dep'n	Carrying Value
Plant & Equipment	39,045.51	-	19,747.20	19,298.31	36,961.58	13,766.86	- 7,738.45	36,961.58	-	2,207.00	34,754.58
TOTAL											
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	39,045.51	-	19,747.20	19,298.31	36,961.58	13,766.86	- 7,738.45	36,961.58	-	2,207.00	34,754.58

Note 7 - Payables

	2017 Current	2016 Current
(a) Payables		
Goods & Services Operating Expenditure		
- Materials & Contracts	63,708.63	65,144.97
- Other		
Goods & Services Capital Expenditure		
Accrued Expenses		
GST Liabilities		
TOTAL PAYABLES	63,708.63	65,144.97

Note 8. Retained earnings

	Actual 2017	Actual 2016
(a) Retained Earnings		
Movements in Retained Earning were as follows:		
Balance at beginning of Year	838,272.88	1,406,974.37
a. Correction of Prior Period Errors		
b. Changes in Accounting Policies		
c. Other Comprehensive Income		
d. Net Operating Loss for the Year	(65,113.85)	(568,701.49)
e. Transfers between Equity		
Balance at End of the Reporting Period	773,159.03	838,272.88
Retained Earnings are represented by:		
REROC	170,685.47	200,967.53
Strategic Collaboration	206,945.45	206,945.45
Sustainability Projects	47,991.30	47,991.30
Youth Project	24,762.41	14,461.35
EPA Waste	49,751.21	58,941.40
Illegal Dumping	-	20,000.00
CRC Education	-	57,500.00
L-RIP	2,149.84	-
Waste Management	66,527.58	66,544.66
Scrap Metal	190,285.21	158,944.05
"Build a Bridge" Project	1,769.79	2,087.43
GIS	16,590.45	16,413.10
CRC Project	-	12,523.39
	773,159.03	838,272.88

REROC delegates

As at 30 June 2017

Bland Shire Council

Cr. Tony Lord
Mr. Ray Smith

Coolamon Shire Council

Cr. John Seymour OAM
Mr. Tony Donoghue

Cootamundra – Gundagai Regional Council

Cr. Christine Ferguson (Administrator)
Mr. Paul Braybrooks OAM
Mr. Ken Trethewey

Goldenfields Water County Council

Cr. Chris Manchester
Mr. Phil Rudd

Greater Hume Shire Council

Cr. Heather Wilton
Mr. Steve Pinnuck

Junee Shire Council

Cr. Neil Smith
Mr. James Davis

Lockhart Shire Council

Cr. Rodger Schirmer
Mr. Peter Veneris

Riverina Water County Council

Cr. Greg Verdon
Mr. Graeme Haley

Snowy Valleys Council

Mr. Paul Sullivan (Administrator)
Mrs. Kay Whitehead

Temora Shire Council

Cr. Rick Firman OAM
Mr. Gary Lavelle

Wagga Wagga City Council

Cr. Greg Conkey OAM
Mr. Rob Knight (Acting General Manager)

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RIVERINA EASTERN REGIONAL
ORGANISATION OF COUNCILS

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